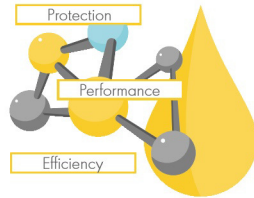




# SHELL NAMED #1 GLOBAL LUBRICANTS SUPPLIER FOR THE 13TH YEAR IN A ROW<sup>1</sup>

FIRST TO MARKET PREMIUM LUBRICANTS MANUFACTURED FROM NATURAL GAS IN 100+ COUNTRIES<sup>2</sup>



WORLD-CLASS LUBRICANTS SUPPLY CHAIN INVESTING TO MEET MARKET DEMAND



- 4 BASE OIL PLANTS
- 9 GREASE PLANTS
- 31 BLENDING PLANTS

STRONG NETWORK OF 80 MACRO-DISTRIBUTORS AND 1,200 DISTRIBUTORS



NEW DIGITAL SERVICES PROTECT AND CONNECT ENGINES



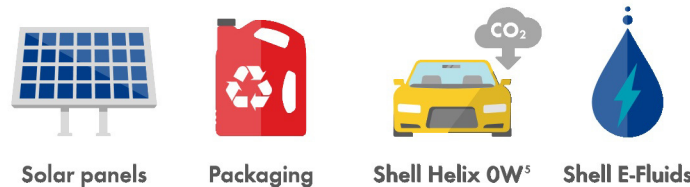
## MOST PREFERRED LUBRICANT BRANDS<sup>3</sup>



## EXPERT TECHNICAL SERVICES SAVE CUSTOMERS MILLIONS OF DOLLARS A YEAR<sup>4</sup>



## MAKING OUR OPERATIONS AND PRODUCTS MORE SUSTAINABLE FOR THE FUTURE



## DELIVER CUTTING-EDGE PRODUCTS TO ALL KINDS OF INDUSTRIAL MACHINERY



## SUCCESSFUL COMMERCIAL RELATIONSHIPS WITH MANY GLOBAL COMPANIES



## NETWORK OF TECHNOLOGY CENTRES HOUSTON, SHANGHAI, HAMBURG AND BANGALORE

200+ R&D SCIENTISTS



## PUSHING THE BOUNDARIES OF LUBRICANT TECHNOLOGY ON RACE TRACKS AROUND THE WORLD



Source: <sup>1</sup> Kline & Company 2019, 17th Edition Global Lubricants Industry: Market Analysis and Assessment. <sup>2</sup> Based on Gas-to-Liquid technology and marketed as Shell PurePlus Technology. <sup>3</sup> Independent research conducted by Kantar Milward Brown (2018/2019) for the following Shell brands: Shell Rimula, Shell Rotella, Shell Helix, Pennzoil, Quaker State, and Shell Advance. <sup>4</sup> Based on reported customer savings from 2009-2018. <sup>5</sup> Shell Helix Ultra 0W Fully Synthetic Motor Oils offer up to 4% fuel savings and reduced CO<sub>2</sub> footprint accordingly.